



Build the Future

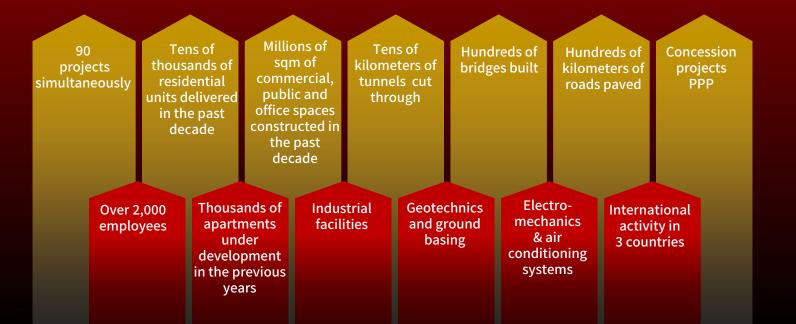




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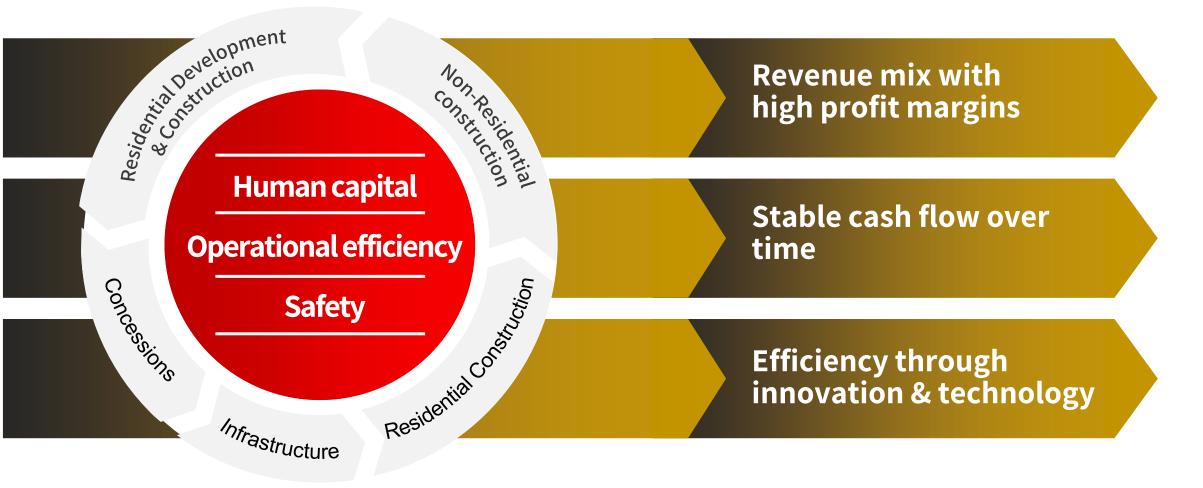
Denya. The Leading Construction & Infrastructure Company in Israel for more than 80 years.







Business Strategy







The net profit of the company for the reported period amounted to approx. **1555** Million NIS

Financial Growth

(In million NIS)

2020

2021

2022



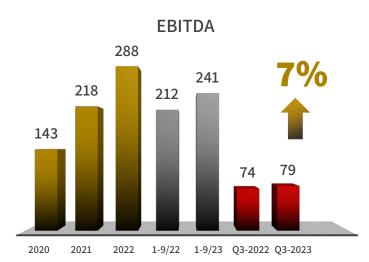
Turnover 4,486 4,123 2,3% 1,150 1,416 1,150 1,416

1-9/22

1-9/23

Q3-2022 Q3-2023





Israel's Construction & Infrastructure Company

Balance Sheet 30.9.2023 Liabilities & Capital

(Thousands NIS)

| | 30.9.2023 | 31.12.2022 |
|---|-----------|------------|
| Total Balance Sheet | 2,569,281 | 2,297,570 |
| Total Current Assets | 2,233,054 | 1,904,307 |
| Investments and Loans in investee Companies & related Parties | 63,334 | 115,325 |
| Inventory of lands | 59,076 | 70,664 |
| Fixed Assets and Other Non-Current Assets | 213,817 | 207,274 |
| Total Non-Current Assets | 336,227 | 393,263 |
| Total Current Liabilities | 1,751,830 | 1,529,074 |
| Total Non-Current Liabilities | 55,509 | 63,597 |
| Equity | 761,942 | 704,899 |



Consolidated Orders Backlog By operating segments

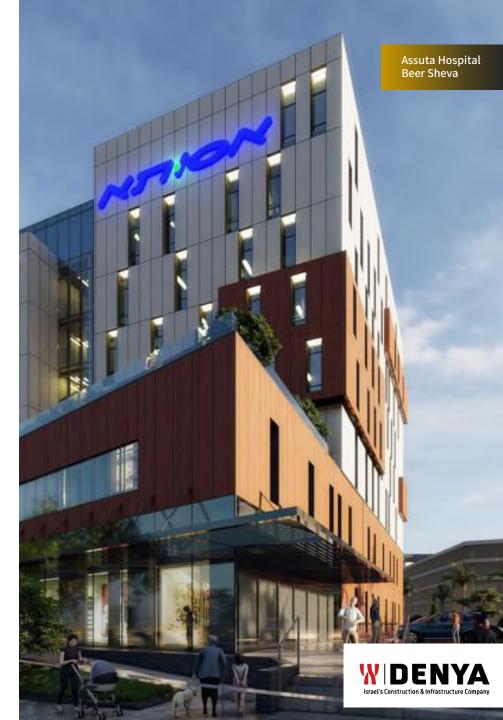
(Million NIS)

| | Backlog | | | |
|--|-----------|--------|--------|-------|
| | 30.9.2023 | 2022 | 2021 | 2020 |
| Residential Construction | 6,829 | 5,901 | 5,323 | 3,926 |
| Non-Residential Construction | 4,223 | 3,203 | 2,043 | 2,086 |
| Infrastructure | 2,358 | 2,384 | 2,430 | 2,610 |
| Residential Development & Construction | 133 | 94 | 425 | 81 |
| Total Backlog as per Financial Statements | 13,543 | 11,581 | 10,221 | 8,703 |

* The backlog during the reporting period does not include the company's share in the EPC Contractor in the Jerusalem Light Rail Blue Line project.



From Sep. 30, 2023 until the date of publishing the financial statements, new projects totaling **NIS 568 Million** were added to the backlog





Four main activities segments







Non-Residential Construction





Residential Construction

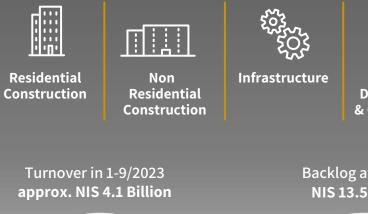


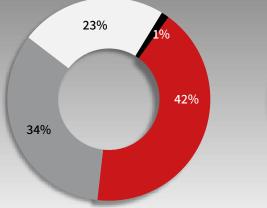


Residential Development & Construction



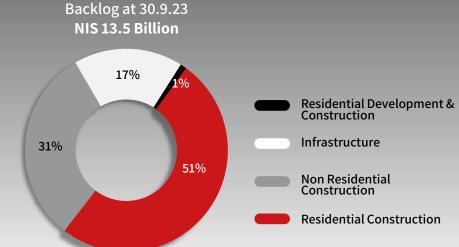
Synergetic Revenue Structure Enabling Distribution of Risks & Growth







Residential Development & Construction



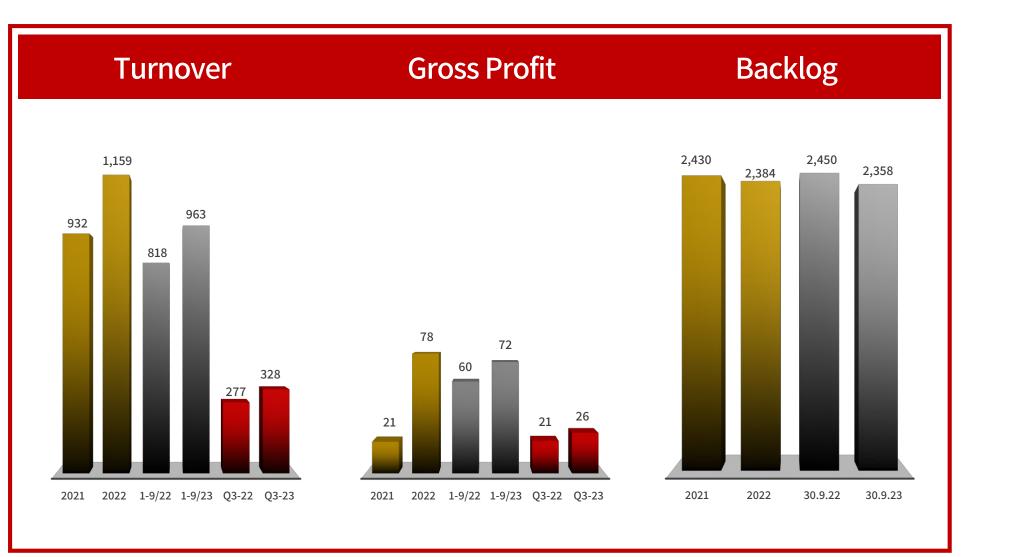




Infrastructure

Backlog Turnover Profitability

(Million NIS)



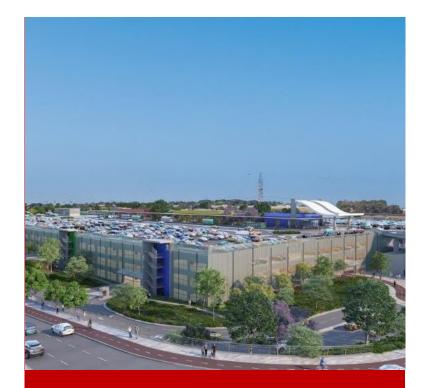




Infrastructure

Significant Projects





Fast Lanes Shefayim parking lot & 541 Road

| Estimated Financial Volume | NIS 916 Million |
|-------------------------------|-----------------|
| Completion Rate | 43% |
| Estimated Completion | Q2, 2025 |



Fourth Rail Ayalon section

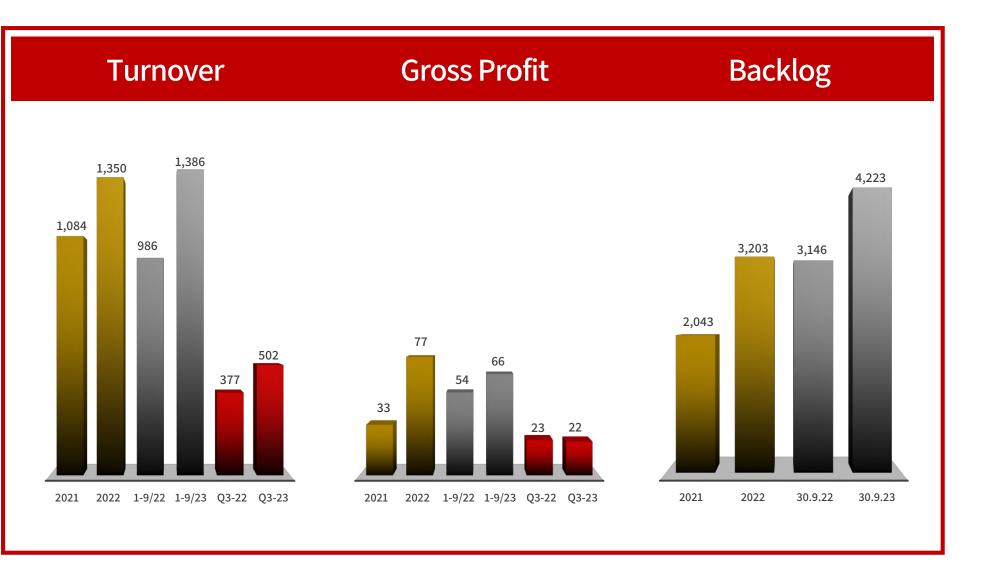
| Estimated Financial Volume | NIS 490 Million |
|-------------------------------|-----------------|
| Completion Rate | 0% |
| Estimated Completion | Q2, 2029 |



Non-Residential

Backlog Turnover Profitability

(Million NIS)







Non-Residential Significant Projects





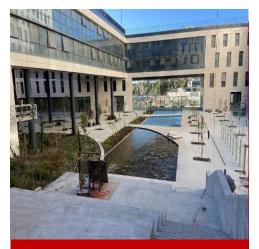
Complex 1000 Rishon LeZion

| Estimated Financial Volume | NIS 475 Million |
|-------------------------------|--------------------|
| Completion Rate | 1% |
| Estimated Completion | Q3, 2026 |



TOHA 2

| Estimated Financial Volume | NIS 537 Million |
|-------------------------------|--------------------|
| Completion Rate | 24% |
| Estimated Completion | Q3, 2026 |



Ministry of Justice

| Estimated Financial Volume | NIS 548 Million |
|-------------------------------|--------------------|
| Completion Rate | 99% |
| Estimated Completion | Q2, 2024 |



Regional Government Headquarters

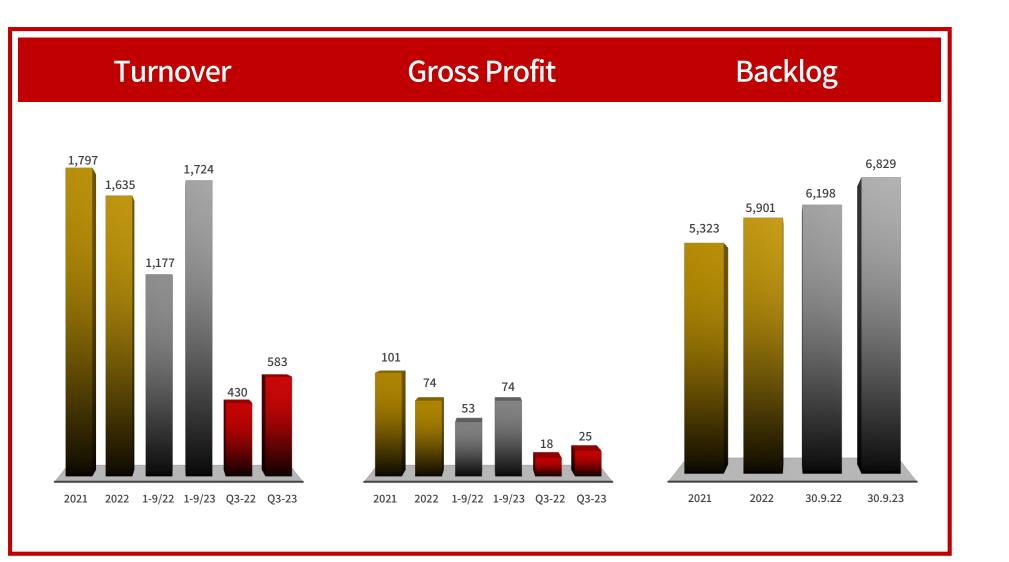
| Estimated Financial Volume | NIS 565 Million |
|-------------------------------|--------------------|
| Completion Rate | 66% |
| Estimated Completion | Q3, 2024 |



Residential

Backlog Turnover Profitability

(Million NIS)







Residential

Significant Projects





Upper House Yad Eliyahu

| Estimated Financial Volume | NIS 638 Million |
|-------------------------------|--------------------|
| Completion Rate | 60% |
| Estimated Completion | Q4, 2024 |



Carasso Jerusalem Demolition and Reconstruction

| Estimated Financial Volume | NIS 438 Million |
|-------------------------------|--------------------|
| Completion Rate | 0% |
| Estimated Completion | Q4, 2027 |



Aura
Ramat ChenEstimated Financial
VolumeNIS 602
MillionCompletion Rate9%

Q4, 2026

Estimated Completion



Bat-Yam Moment Ha'Shvatim

| Estimated Financial Volume | NIS 758 Million |
|-------------------------------|--------------------|
| Completion Rate | 26% |
| Estimated Completion | Q4, 2025 |



Carmey Hanadiv Phases A+B

| Estimated Financial Volume | NIS 498 Million |
|-------------------------------|--------------------|
| Completion Rate | 24% |
| Estimated Completion | Q4, 2025 |



| DUO | |
|---------------|--|
| Semel south * | |

| Estimated Financial Volume | NIS 461 Million |
|-------------------------------|--------------------|
| Completion Rate | 12% |
| Estimated Completion | Q4, 2026 |

* Denya's Share



Residential

Significant Projects

(Cont.)

Israel's Construction & Infrastructure Company



Gindi Towers Tel Aviv - Tower 4

| Estimated Financial Volume | NIS 517 Million |
|-------------------------------|--------------------|
| Completion Rate | 60% |
| Estimated Completion | Q1, 2025 |





Gindi Towers Tel Aviv - Tower 3

| Estimated Financial Volume | NIS 479 Million |
|-------------------------------|--------------------|
| Completion Rate | 98% |
| Estimated Completion | Q4, 2023 |



Gindi Ramat Efal

| Estimated Financial Volume | NIS 600 Million |
|-------------------------------|--------------------|
| Completion Rate | 0% |
| Estimated Completion | Q4, 2026 |



Aura Ramat Ha'Sharon - Phase B

| Estimated Financial Volume | NIS 446 Million |
|-------------------------------|--------------------|
| Completion Rate | 0% |
| Estimated Completion | Q1, 2027 |



| Estimated Financial Volume | NIS 429 Million |
|-------------------------------|--------------------|
| Completion Rate | 64% |
| Estimated Completion | Q2, 2024 |





Residential Development & Construction

Significant Projects





Denya Lake

A plot of land in the Pipera neighborhood for construction of approx. 77 townhouses

- Location: Bucharest
- Project Scope: 77 Units
- Land cost: NIS 18 Million
- Building permit has received



Denya Corbeanca

A plot of land located in the Corbeanca neighborhood with a total area of 223 thousand sqm., for construction of approx. 350 townhouses

- Location: Bucharest
- Project Scope: 350 Units
- Land cost: NIS 14 Million
- Zoning approval received



Denya Pipera

Multi-floor residential construction next to the American School in Pipera neighborhood.

- Location: Bucharest
- Project Scope: 800 Residential Units
- Land cost: NIS 25 Million
- Zoning approval received



Denya Forest - Bloc H

Third building out of 3, 12 floors and 116 residential units - sole development of Denya Romania. Construction commenced in 2022, scheduled for completion in Q4.2024

- Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction



Denya Spring View

A plot of land located in Swomin village, south of Warsaw, for construction of 148 residential units, 46 units in phases A+B

- Location: Warsaw
- Project Scope: 148 Residential Units
- ✤ Land cost: NIS 11 Million
- Under Construction



Denya Forest - Bloc I

Second building out of 3. 12 floors and 116 residential units - sole development of Denya Romania. Construction commenced in 2021, scheduled for completion in Q4.2023

- * Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction

Developer's Strengths

Unleveraged land purchase

Net of project debt

Zero exposure to rising interest rates



A tender offer has been submitted

Light rail

Light Rail

Nazareth – Haifa (Nofit)

45%

05/2023

Share in the Bidder

Bid submission

Construction/ Operation phase / Financial Closing



Light Rail Jerusalem (Blue Line)

| Share in the Bidder | 47.5% |
|--|---------|
| The process of signing Concession Agreement and Financial Closing | |
| Announced as successful bidder | 09/2023 |



Fast Lanes

| Share in the Concessionaire | 25% |
|--------------------------------|---------|
| Share in the EPC | 50% |
| Construction commencement | 11/2022 |

Roads



HaYovel Lines

| Effective share in the Concessionaire | 15% |
|---------------------------------------|------------|
| Share in the O&M | 100% |
| Concession period | until 2031 |



Thank You



