



Build the Future

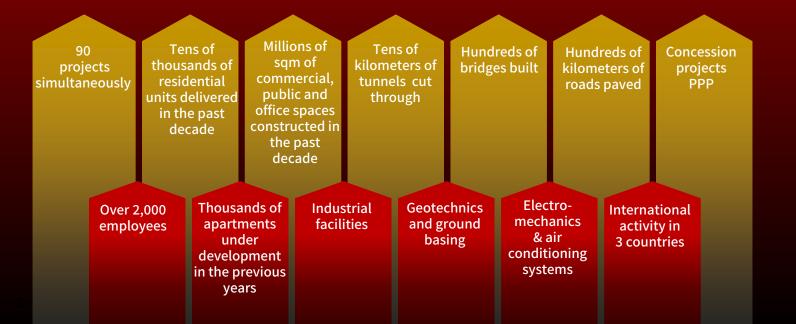




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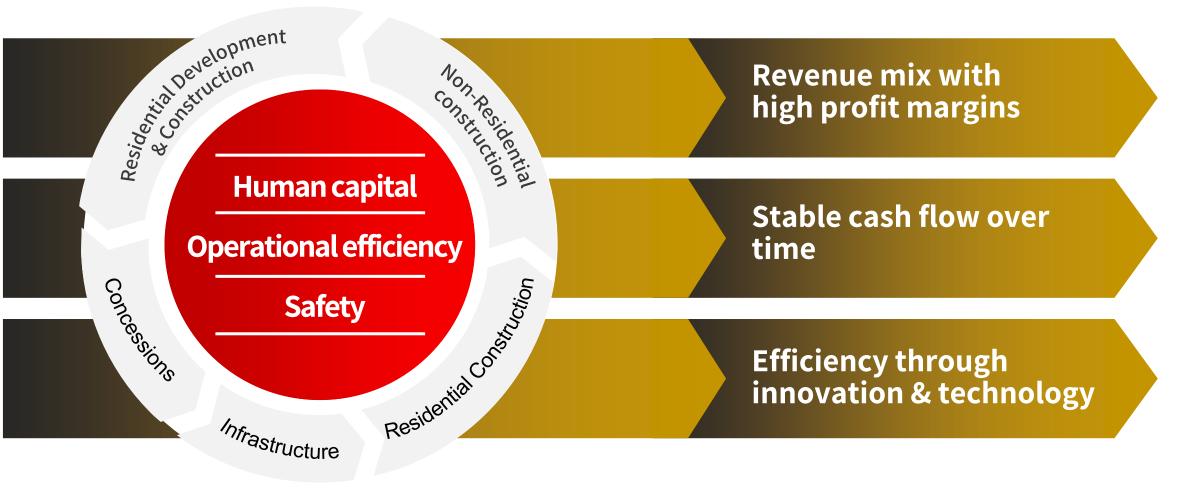
Denya. The Leading Construction & Infrastructure Company in Israel for more than 80 years.







Business Strategy







The net profit of the company for the reported period amounted to approx. **1555** Million NIS

Financial Growth

(In million NIS)

2020

2021

2022



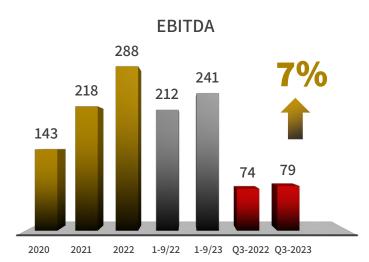
Turnover 4,486 4,123 2,3% 1,150 1,416 1,150 1,416

1-9/22

1-9/23

Q3-2022 Q3-2023





Israel's Construction & Infrastructure Company

Balance Sheet 30.9.2023 Liabilities & Capital

(Thousands NIS)

	30.9.2023	31.12.2022
Total Balance Sheet	2,569,281	2,297,570
Total Current Assets	2,233,054	1,904,307
Investments and Loans in investee Companies & related Parties	63,334	115,325
Inventory of lands	59,076	70,664
Fixed Assets and Other Non-Current Assets	213,817	207,274
Total Non-Current Assets	336,227	393,263
Total Current Liabilities	1,751,830	1,529,074
Total Non-Current Liabilities	55,509	63,597
Equity	761,942	704,899



Consolidated Orders Backlog By operating segments

(Million NIS)

	Backlog			
	30.9.2023	2022	2021	2020
Residential Construction	6,829	5,901	5,323	3,926
Non-Residential Construction	4,223	3,203	2,043	2,086
Infrastructure	2,358	2,384	2,430	2,610
Residential Development & Construction	133	94	425	81
Total Backlog as per Financial Statements	13,543	11,581	10,221	8,703

* The backlog during the reporting period does not include the company's share in the EPC Contractor in the Jerusalem Light Rail Blue Line project.



From Sep. 30, 2023 until the date of publishing the financial statements, new projects totaling **NIS 568 Million** were added to the backlog





Four main activities segments







Non-Residential Construction





Residential Construction

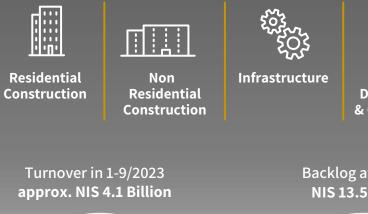


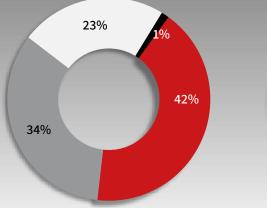


Residential Development & Construction



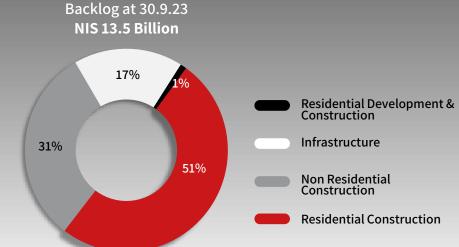
Synergetic Revenue Structure Enabling Distribution of Risks & Growth







Residential Development & Construction



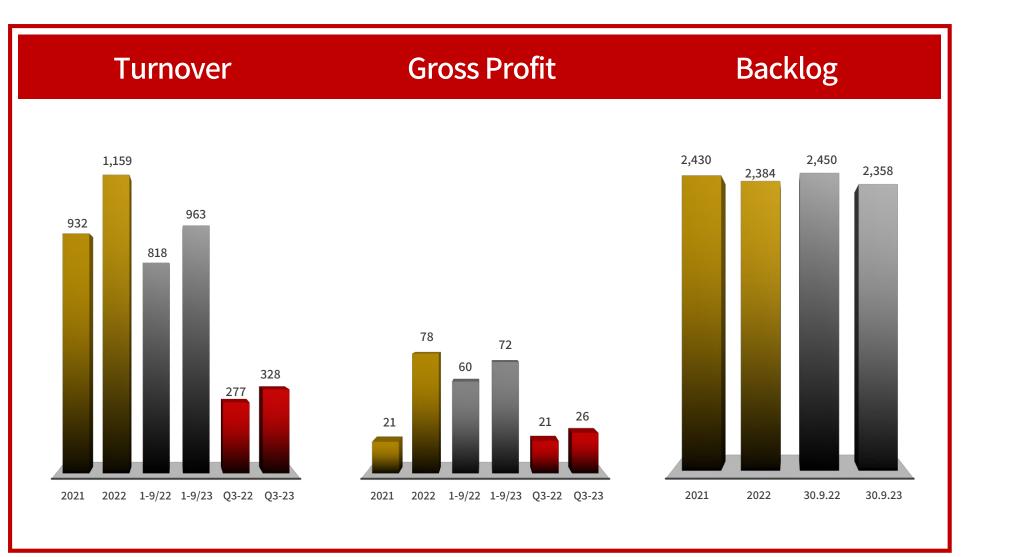




Infrastructure

Backlog Turnover Profitability

(Million NIS)



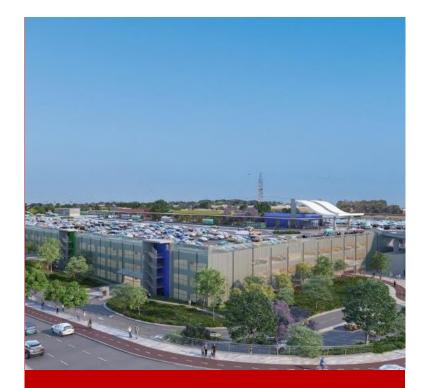




Infrastructure

Significant Projects





Fast Lanes Shefayim parking lot & 541 Road

Estimated Financial Volume	NIS 916 Million
Completion Rate	43%
Estimated Completion	Q2, 2025



Fourth Rail Ayalon section

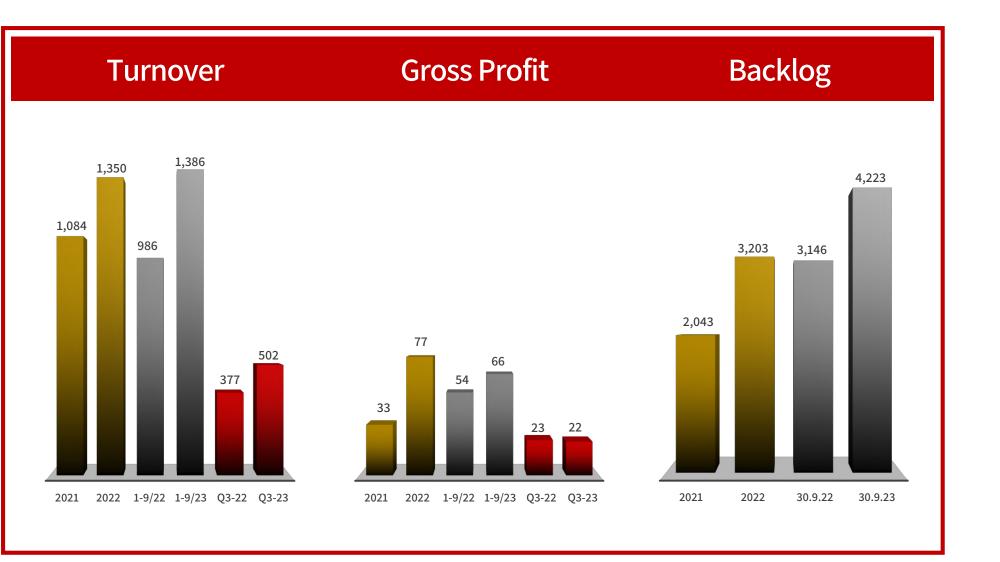
Estimated Financial Volume	NIS 490 Million
Completion Rate	0%
Estimated Completion	Q2, 2029



Non-Residential

Backlog Turnover Profitability

(Million NIS)







Non-Residential Significant Projects





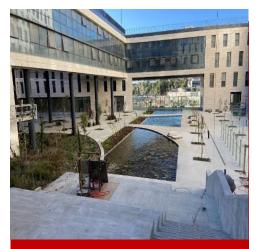
Complex 1000 Rishon LeZion

Estimated Financial Volume	NIS 475 Million
Completion Rate	1%
Estimated Completion	Q3, 2026



TOHA 2

Estimated Financial Volume	NIS 537 Million
Completion Rate	24%
Estimated Completion	Q3, 2026



Ministry of Justice

Estimated Financial Volume	NIS 548 Million
Completion Rate	99%
Estimated Completion	Q2, 2024



Regional Government Headquarters

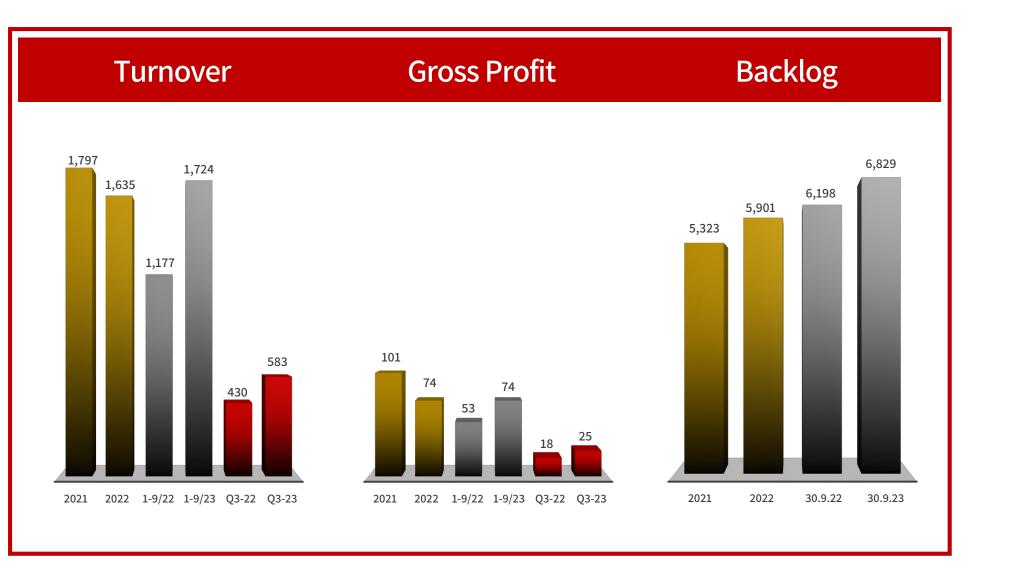
Estimated Financial Volume	NIS 565 Million
Completion Rate	66%
Estimated Completion	Q3, 2024



Residential

Backlog Turnover Profitability

(Million NIS)







Residential

Significant Projects





Upper House Yad Eliyahu

Estimated Financial Volume	NIS 638 Million
Completion Rate	60%
Estimated Completion	Q4, 2024



Carasso Jerusalem Demolition and Reconstruction

Estimated Financial Volume	NIS 438 Million
Completion Rate	0%
Estimated Completion	Q4, 2027



Aura
Ramat ChenEstimated Financial
VolumeNIS 602
MillionCompletion Rate9%

Q4, 2026

Estimated Completion



Bat-Yam Moment Ha'Shvatim

Estimated Financial Volume	NIS 758 Million
Completion Rate	26%
Estimated Completion	Q4, 2025



Carmey Hanadiv Phases A+B

Estimated Financial Volume	NIS 498 Million
Completion Rate	24%
Estimated Completion	Q4, 2025



DUO	
Semel south *	

Estimated Financial Volume	NIS 461 Million
Completion Rate	12%
Estimated Completion	Q4, 2026

* Denya's Share



Residential

Significant Projects

(Cont.)

Israel's Construction & Infrastructure Company



Gindi Towers Tel Aviv - Tower 4

Estimated Financial Volume	NIS 517 Million
Completion Rate	60%
Estimated Completion	Q1, 2025





Gindi Towers Tel Aviv - Tower 3

Estimated Financial Volume	NIS 479 Million
Completion Rate	98%
Estimated Completion	Q4, 2023



Gindi Ramat Efal

Estimated Financial Volume	NIS 600 Million
Completion Rate	0%
Estimated Completion	Q4, 2026



Aura Ramat Ha'Sharon - Phase B

Estimated Financial Volume	NIS 446 Million
Completion Rate	0%
Estimated Completion	Q1, 2027



Estimated Financial Volume	NIS 429 Million
Completion Rate	64%
Estimated Completion	Q2, 2024





Residential Development & Construction

Significant Projects





Denya Lake

A plot of land in the Pipera neighborhood for construction of approx. 77 townhouses

- Location: Bucharest
- Project Scope: 77 Units
- Land cost: NIS 18 Million
- Building permit has received



Denya Corbeanca

A plot of land located in the Corbeanca neighborhood with a total area of 223 thousand sqm., for construction of approx. 350 townhouses

- Location: Bucharest
- Project Scope: 350 Units
- Land cost: NIS 14 Million
- Zoning approval received



Denya Pipera

Multi-floor residential construction next to the American School in Pipera neighborhood.

- Location: Bucharest
- Project Scope: 800 Residential Units
- Land cost: NIS 25 Million
- Zoning approval received



Denya Forest - Bloc H

Third building out of 3, 12 floors and 116 residential units - sole development of Denya Romania. Construction commenced in 2022, scheduled for completion in Q4.2024

- Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction



Denya Spring View

A plot of land located in Swomin village, south of Warsaw, for construction of 148 residential units, 46 units in phases A+B

- Location: Warsaw
- Project Scope: 148 Residential Units
- ✤ Land cost: NIS 11 Million
- Under Construction



Denya Forest - Bloc I

Second building out of 3. 12 floors and 116 residential units - sole development of Denya Romania. Construction commenced in 2021, scheduled for completion in Q4.2023

- * Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction

Developer's Strengths

Unleveraged land purchase

Net of project debt

Zero exposure to rising interest rates



A tender offer has been submitted

Light rail

Light Rail

Nazareth – Haifa (Nofit)

45%

05/2023

Share in the Bidder

Bid submission

Construction/ Operation phase / Financial Closing



Light Rail Jerusalem (Blue Line)

Share in the Bidder	47.5%
The process of signing Concession Agreement and Financial Closing	
Announced as successful bidder	09/2023



Fast Lanes

Share in the Concessionaire	25%
Share in the EPC	50%
Construction commencement	11/2022

Roads



HaYovel Lines

Effective share in the Concessionaire	15%
Share in the O&M	100%
Concession period	until 2031



Thank You



