



## Build the Future

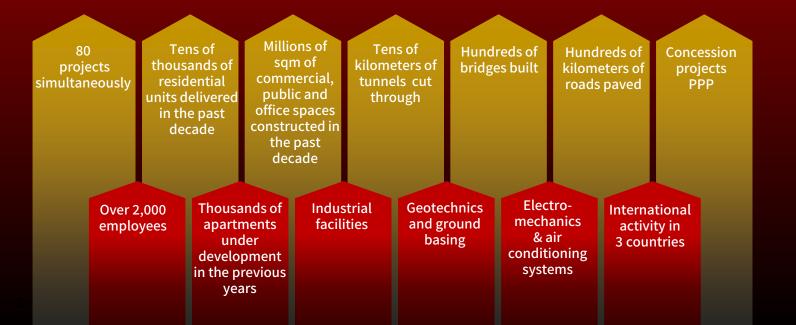




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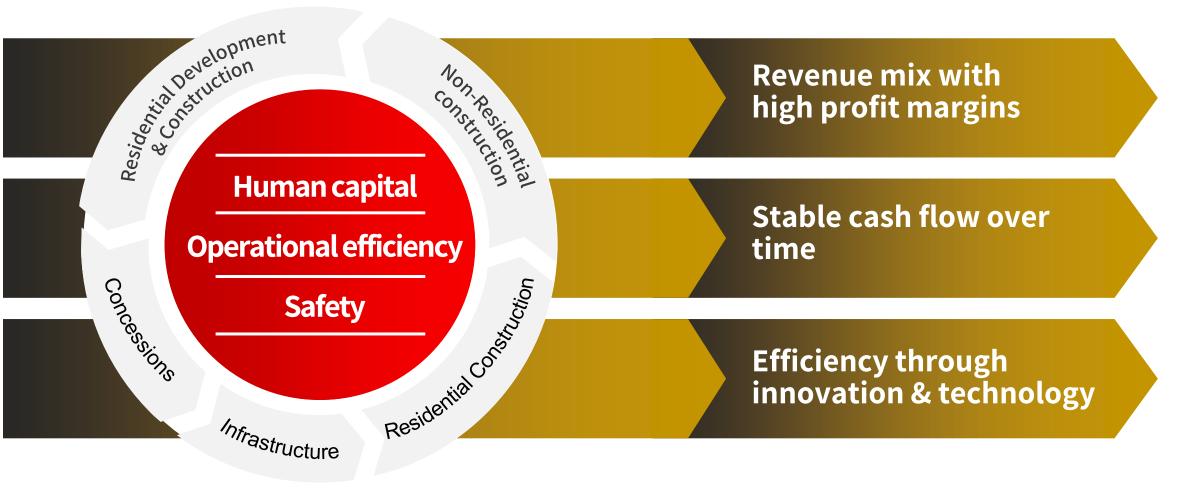
## Denya. The Leading Construction & Infrastructure Company in Israel for more than 80 years.







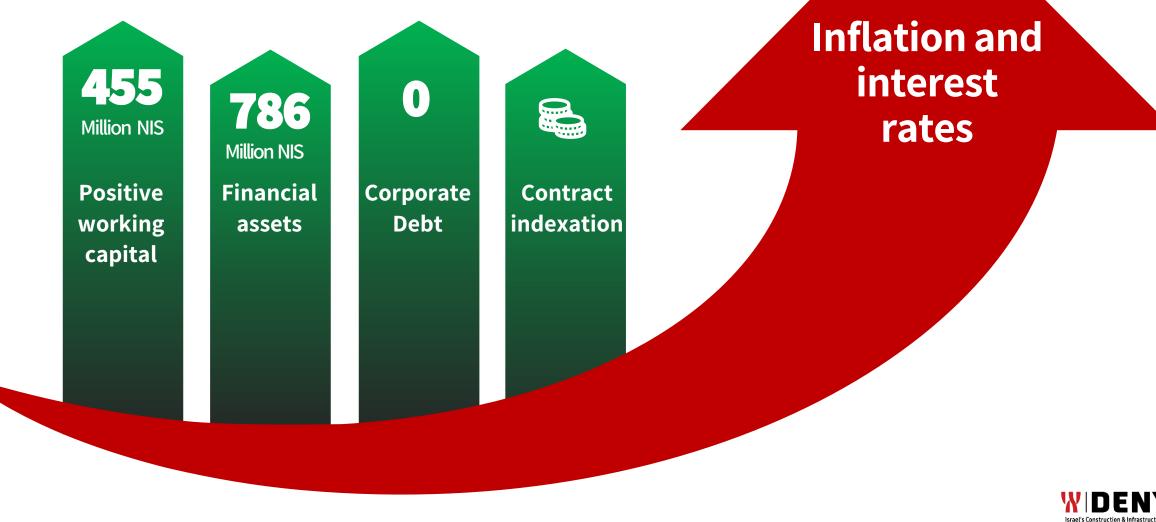
# **Business Strategy**





## **Financial Stability**

Balance sheet enabling growth potential even in the rising interest rates environment



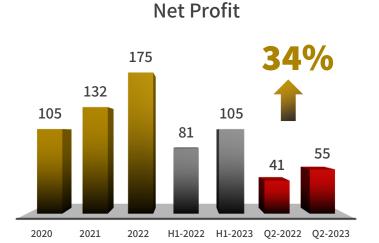
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The net profit of the company for the reported period amounted to approx. **1005** Million NIS

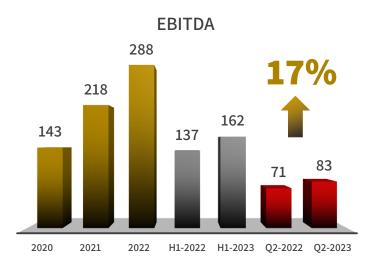


# Financial Growth



Turnover 4,486 2,707 2,707 2,102 1,069 1,372 1,069 1,372 2020 2021 2022 2021 2022 H1-2022 H1-2023 Q2-2023 Q2-2023





## Balance Sheet 30.6.2023 Liabilities & Capital

(Thousands NIS)

	30.6.2023	31.12.2022
Total Balance Sheet	2,555,624	2,297,570
Total Current Assets	2,196,679	1,904,307
Investments and Loans in investee Companies & related Parties	76,908	115,325
Inventory of lands	75,749	70,664
Fixed Assets and Other Non-Current Assets	206,288	207,274
Total Non-Current Assets	358,945	393,263
Total Current Liabilities	1,741,899	1,529,074
Total Non-Current Liabilities	64,807	63,597
Equity	748,918	704,899



## Consolidated Orders Backlog By operating segments

(Million NIS)

	Backlog			
	30.6.2023	2022	2021	2020
Residential Construction	6,814	5,901	5,323	3,926
Non-Residential Construction	4,268	3,203	2,043	2,086
Infrastructure	2,599	2,384	2,430	2,610
Residential Development & Construction	135	94	425	81
Total Backlog as per Financial Statements	13,816	11,581	10,221	8,703



Assuta Hospital Beer Sheva Israel's Construction & Infrastructure Com

Update



## Four main activities segments







Non-Residential Construction





Residential Construction





Residential Development & Construction



## Synergetic Revenue Structure Enabling **Distribution of Risks & Growth**

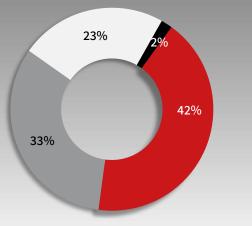


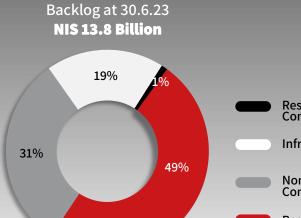
Construction



Residential Development & Construction









**Residential Construction** 

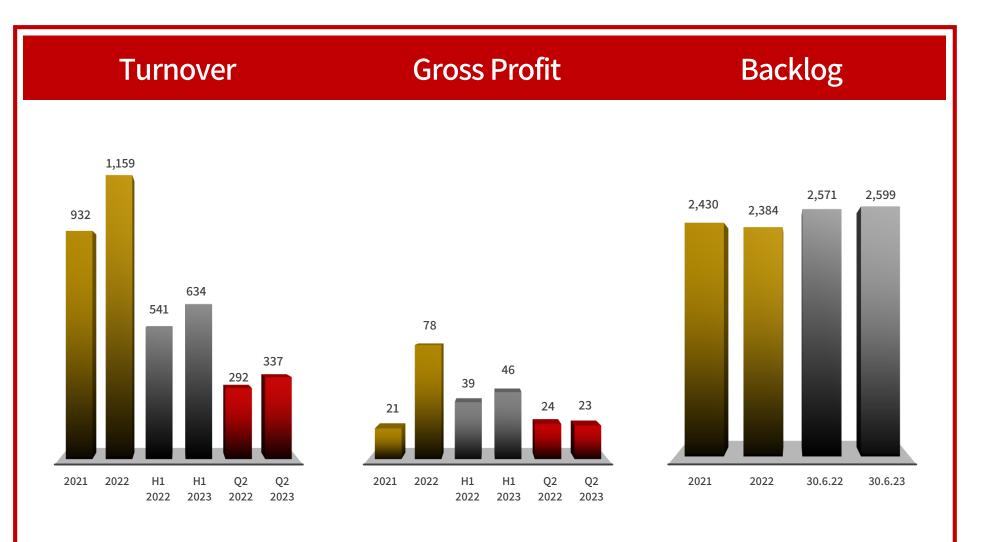




Infrastructure

Backlog Turnover Profitability

(Million NIS)



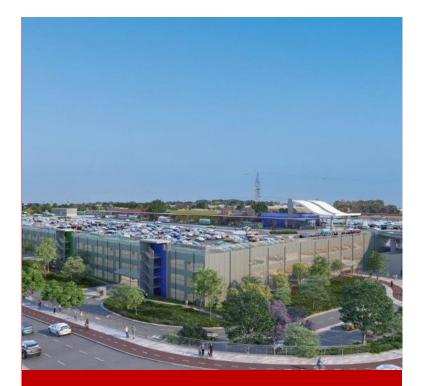




Infrastructure

Significant Projects





#### **Fast Lanes** Shefayim parking lot & 541 Road

Estimated Financial Volume	NIS 886 Million
Completion Rate	33%
Estimated Completion	Q4, 2025



## Fourth Rail Ayalon section

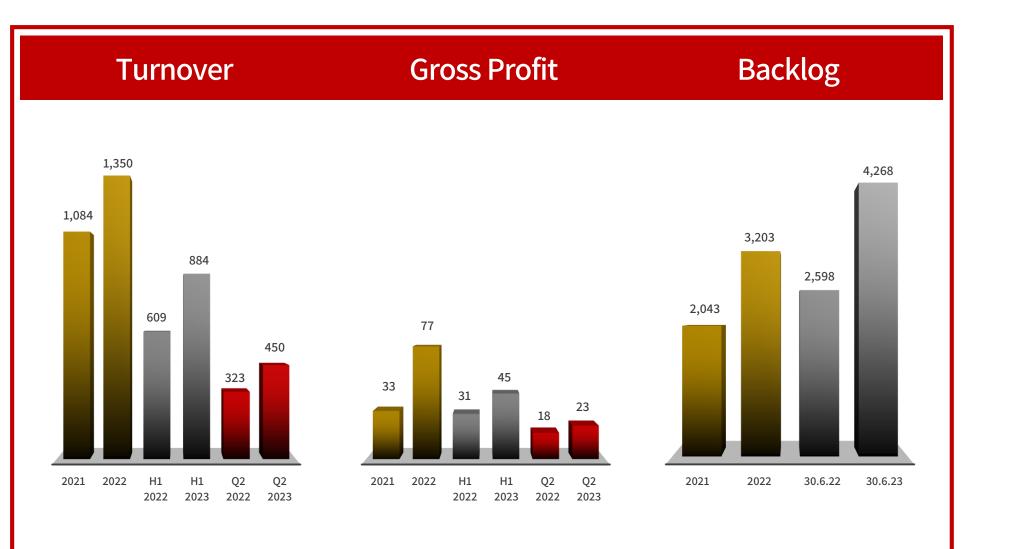
Estimated Financial Volume	NIS 490 Million
Completion Rate	0%
Estimated Completion	Q2, 2029



Non-Residential

Backlog Turnover Profitability

(Million NIS)







#### Non-Residential Significant Projects





**Complex 1000** Rishon LeZion

Estimated Financial Volume	NIS 475 Million
Completion Rate	0%
Estimated Completion	Q3, 2026



**TOHA 2** 

Estimated Financial Volume	NIS 532 Million
Completion Rate	14%
Estimated Completion	Q3, 2026



Ministry of Justice

Estimated Financial Volume	NIS 548 Million
Completion Rate	98%
Estimated Completion	Q4, 2023



#### Regional Government Headquarters

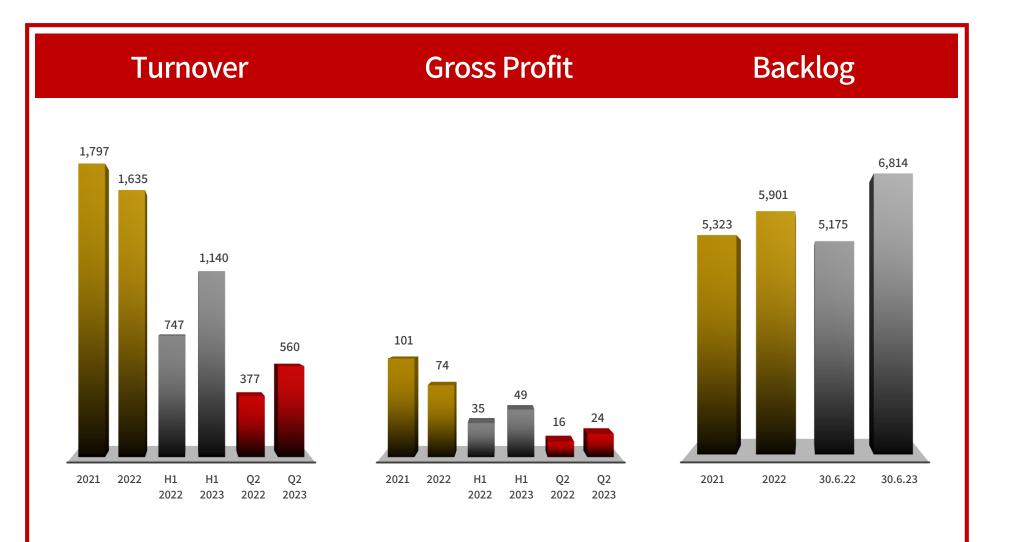
Estimated Financial Volume	NIS 567 Million
Completion Rate	57%
Estimated Completion	Q3, 2024



#### Residential

#### Backlog Turnover Profitability

(Million NIS)







#### Residential

#### Significant Projects





#### Vad Eliyahu

Estimated Financial Volume	NIS 636 Million
Completion Rate	53%
Estimated Completion	Q2, 2025



#### **Carasso Jerusalem** Demolition and Reconstruction

Estimated Financial Volume	NIS 438 Million
Completion Rate	0%
Estimated Completion	Q4, 2027

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	Aura	

#### Ramat Chen

Estimated Financial Volume	NIS 602 Million
Completion Rate	5%
Estimated Completion	Q3, 2026

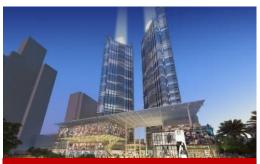


#### Bat-Yam Moment Ha'Shvatim

Estimated Financial Volume	NIS 753 Million
Completion Rate	21%
Estimated Completion	Q1, 2025



Estimated Financial Volume	NIS 494 Million
Completion Rate	14%
Estimated Completion	Q4, 2025



# DUO<br/>Semel south \*Estimated Financial<br/>VolumeNIS 461<br/>MillionCompletion Rate9%Estimated CompletionQ2, 2027

\* Denya's Share



#### Residential

#### Significant Projects

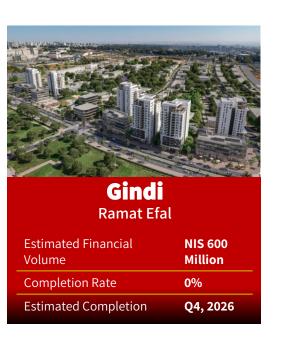
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Completion Rate48%Estimated CompletionQ4, 2025



Gindi Towe Tel Aviv - Towe	
Estimated Financial Volume	NIS 480 Million
Completion Rate	98%
Estimated Completion	Q4, 2023





<b>Aura</b> Ramat Ha'Sharon - Phase B		
Estimated Financial Volume	NIS 446 Million	
Completion Rate	0%	
Estimated Completion	Q2, 2027	







#### Residential Development & Construction

### **Residential Development** Projects

Name of the Project	Location	Share of the Company	No. of Residential Units (Total)	No. of Residential Units sold	Estimated Completion
Savyonei Ir Hayayin	Ashkelon	100%	423	423	2023
Unique Urban	Be'er Ya'acov	50%	98	96	2023
Timisoara – bloc I	Romania	100%	116	77	2023
Timisoara – bloc H	Romania	100%	116	17	2024
Unique Top	<b>Rishon Lezion</b>	50%	377	367	Completed
Swomin – Stage A	Poland	100%	20	2	2024





#### Residential Development & Construction

#### Significant Projects





#### DENYA LAKE

A plot of land in the Pipera neighborhood for construction of approx. 77 townhouses

- Location: Bucharest
- Project Scope: 77 Units
- Land cost: NIS 18 Million
- Subsequent to the reporting date, building permit has received



#### **DENYA CORBEANCA**

A plot of land located in the Corbeanca neighborhood with a total area of 223 thousand sqm., for construction of approx. 350 townhouses

- Location: Bucharest
- Project Scope: 350 Units
- Land cost: NIS 14 Million
- Zoning approval received



PRAGA

Multi-floor residential construction next to the American School in Pipera neighborhood. Four phases project with a total value of EUR 100 Millions

- Location: Bucharest
- Project Scope: 900 Residential Units
- Land cost: NIS 25 Million
- Zoning approval is about to be received soon



#### **DENYA FOREST - BLOC H**

Third building out of 3, 12 floors and 116 residential units - sole development of Denya Romania. Construction commenced in 2022, scheduled for completion in Q4.2024

- Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction



#### SWOMIN Denya Spring View

A plot of land located in Swomin village, south of Warsaw, for construction of 148 residential units, 20 units in Stage A

- Location: Warsaw
- Project Scope: 148 Residential Units
- Land cost: NIS 11 Million
- Building permit received



#### **DENYA FOREST - BLOC I**

Second building out of 3. 12 floors and 116 residential units - sole development of Denya Romania. Construction commenced in 2021, scheduled for completion in Q3.2023

- \* Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction

#### Developer's Strengths

Unleveraged land purchase

Net of project debt

Zero exposure to rising interest rates



## A tender offer has been submitted

#### Light rail

**Light Rail** 

Nazareth – Haifa (Nofit)

45%

05/2023

Share in the Bidder

**Bid submission** 



Light Rail Jerusalem (Blue Line)

Share in the Bidder	47.5%
Bid submission	08/2022

#### Construction/ Operation phase

#### Roads



#### **Fast Lanes**

Share in the Concessionaire	25%
Share in the EPC	50%
Construction commencement	11/2022



#### **HaYovel Lines**

Effective share in the Concessionaire	15%
Share in the O&M	100%
Concession period	until 2031



## Thank You



