



Israel's Construction & Infrastructure Company

## Build the Future





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### Denya. The Leading Construction & Infrastructure Company in Israel for more than 80 years.

Millions of PPP Hundreds of Hundreds of Tens Tens of bridges built Kilometers of simultaneous Franchising **Km of Roads** square meters thousands of projects paved tunnels of residential projects commercial units delivered public, and in the past office spaces decade built in the past decade Electro-**Thousands of** 2.046 International Geotechnics Industrial activity in and ground employees mechanics factories apartments & air basing 3 countries under conditioning development systems in the previous years

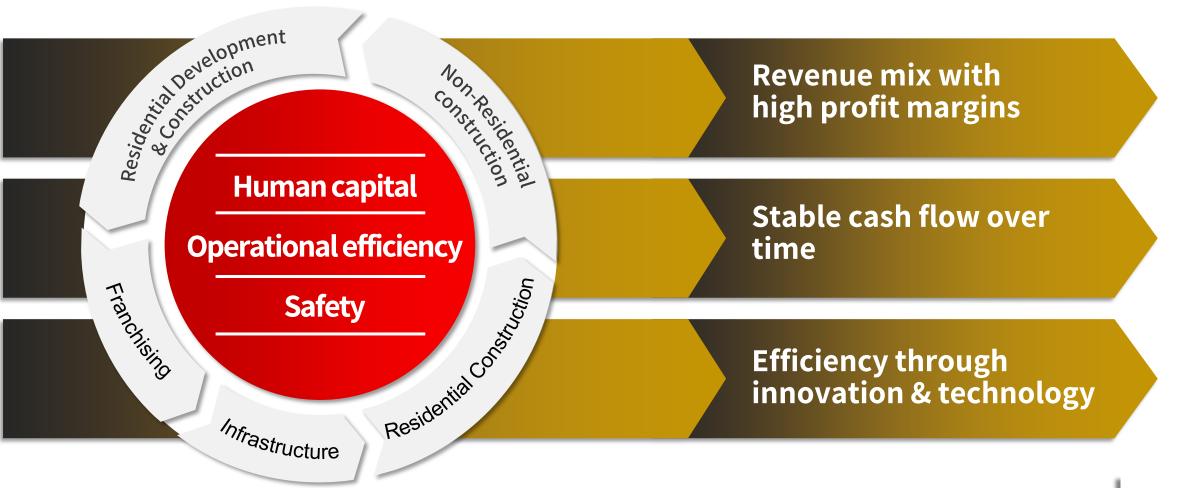


## Proven Financial Fortitude



Bat-Yam Moment

# **Business Strategy**





## Financial Stability Balance sheet

which enables growth ability even at an interest increase environment





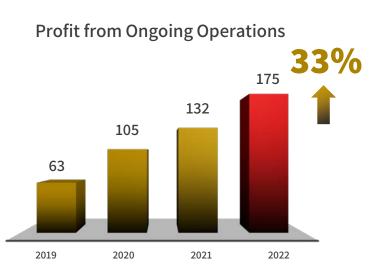


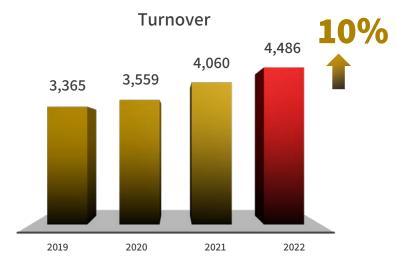
The net profit of the company for the report period totaled approximately NIS 175 Million

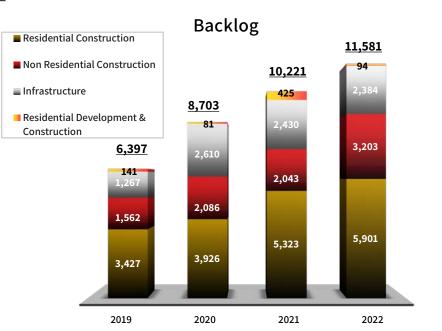
Israel's Construction & Infrastructure Compan

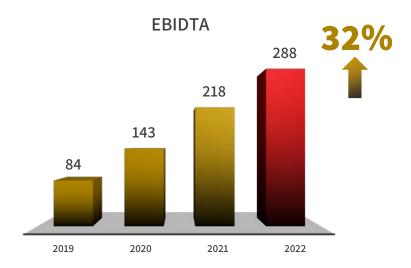
## **Financial Growth**

(In NIS million)









## Balance Sheet 31.12.2022 Liabilities & Capital

(NIS Thousands)

	31.12.2022	31.12.2021
Total Balance Sheet	2,297,570	2,255,342
Total Current Assets	1,904,307	1,882,933
Investments and Loans to investee Companies & related Parties	115,325	126,137
Inventory of lands	70,664	66,390
Fixed Assets and Other Non-Current Assets	207,274	179,882
Total Non-Current Assets	393,263	372,409
Total Current Liabilities	1,529,074	1,558,012
Total Non-Current Liabilities	63,597	67,880
Equity	704,899	629,450









The center of the

Negev

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### **Consolidated Order backlog By Operating segments**

(NIS Million)

	Backlog Balance			
	2022	2021	2020	2019
Residential Construction	5,901	5,323	3,926	3,427
Non-Residential Construction	3,203	2,043	2,086	1,562
Infrastructure	2,384	2,430	2,610	1,267
Residential Development & Construction	94	425	81	141
Total Backlog in the Financial Statements	11,581	10,221	8,703	6,397



As of December 31, 2022, and to the financial statements date, projects at a total amount of **NIS 1 Billion** entered to the backlog





### Four main activities segments





Residential Development & Construction



### Synergetic Revenue Structure Enabling a Distribution of Risks & Growth



Residential Construction

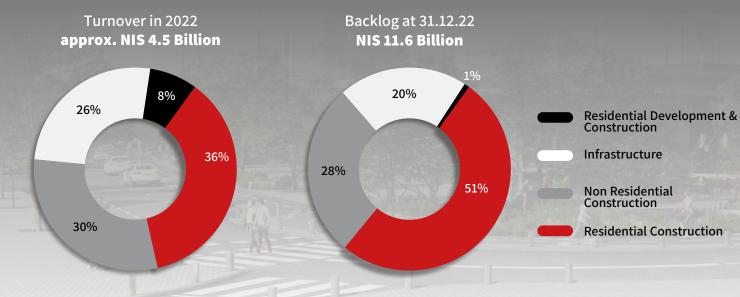


Non Residential Construction

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Development & Construction

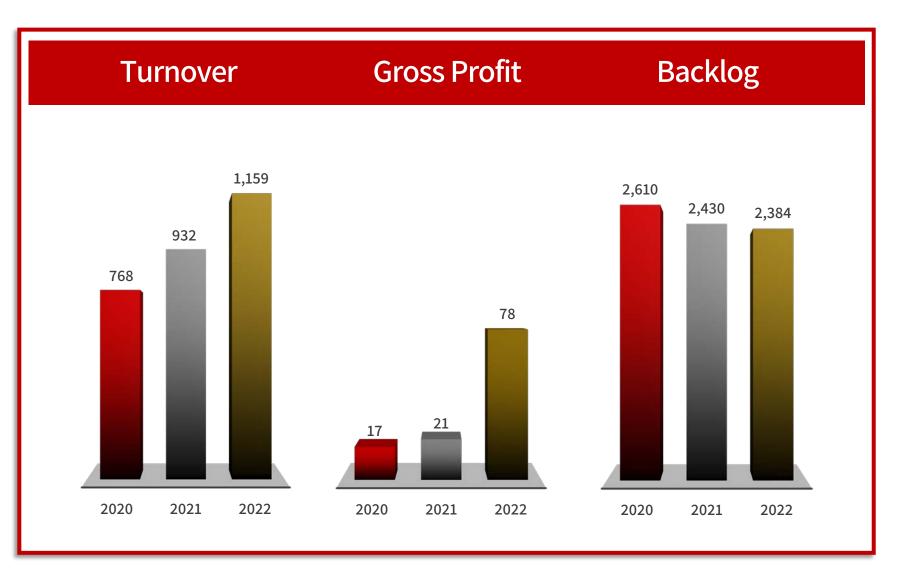






Backlog, Turnover & Profits

(NIS Million)







Infrastructure

Prominent Projects

Israel's Construction & Infrastructure Company



#### **Fast Lanes** Shefayim parking lot & 541 Road

Estimated Financial Scope	NIS 903 Million
Completion Rate	13%
Estimated Completion Date	Q4, 2025



#### Eastern Track Section B

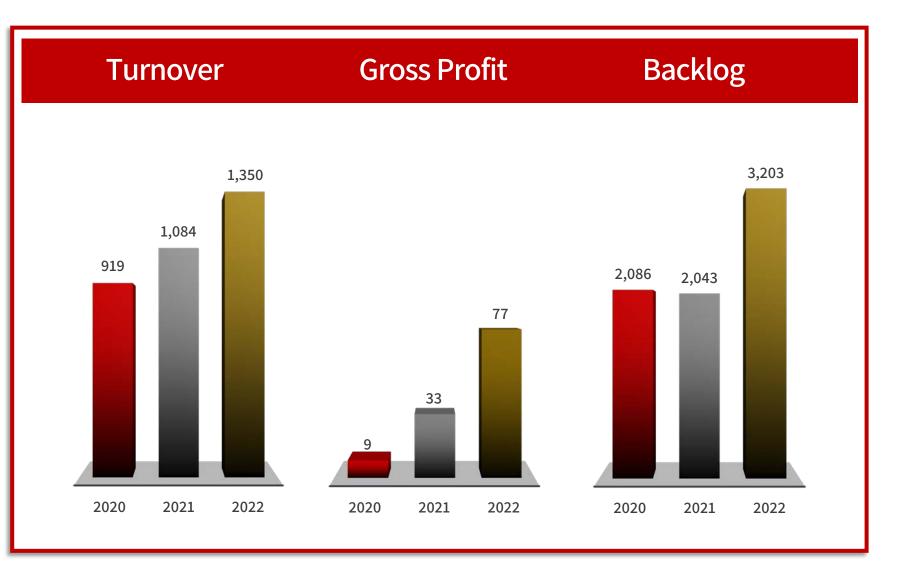
Estimated Financial Scope	NIS 741 Million
Completion Rate	91%
Estimated Completion Date	Q1, 2023



Non-Residential

Backlog, Turnover & Profits

(NIS Million)





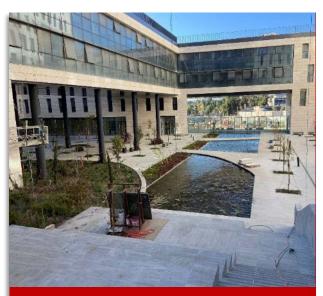


Non-Residential Prominent Projects



#### TOHA 2

Estimated Financial Scope	NIS 530 Million
Completion Rate	5%
Estimated Completion Date	Q3, 2026



#### Ministry of Justice

Estimated Financial Scope	NIS 527 Million
Completion Rate	92%
Estimated Completion Date	Q4, 2023



#### District Government Campus, Jerusalem

Estimated Financial Scope	NIS 482 Million
Completion Rate	46%
Estimated Completion Date	Q3, 2024



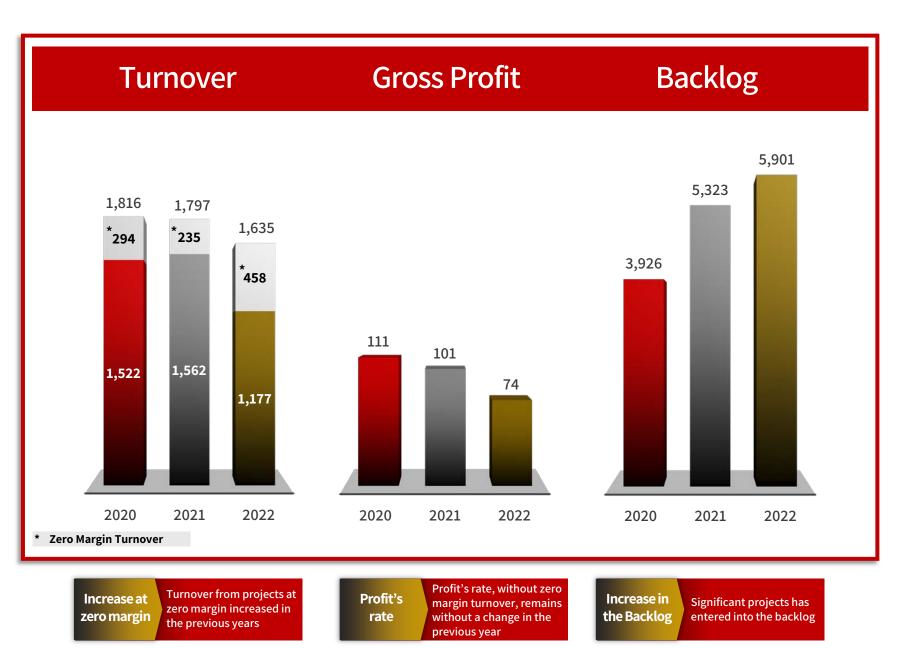


Residential

Backlog, Turnover & Profits

(NIS Million)





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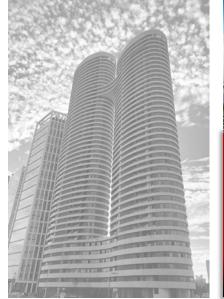


#### Residential

#### Prominent **Projects**

DENYA

Israel's Construction & Infrastructure Company





#### **Bat-Yam Moment**

Ha'Shvatim

Estimated Financial Scope	NIS 688 Million
Completion Rate	10%
Estimated Completion Date	Q1, 2025



#### **Upper House** Yad Eliyahu

Estimated Financial Scope	NIS 596 Million
Completion Rate	37%
stimated Completion Date	Q2, 2025



#### Aura **Ramat Chen**

Estimated Financial Scope	NIS 556 Million
Completion Rate	3%
Estimated Completion Date	Q3, 2026



#### Carmay Hanadiv Phase A+B

Estimated Financial Scope	NIS 493 Million
Completion Rate	5%
Estimated Completion Date	Q3, 2024



Nofey **Ben Shemen** 

Estimated Financial Scope	NIS 419 Million
Completion Rate	31%
Estimated Completion Date	Q3, 2024



**Gindi Towers** Tel Aviv - Tower 4

Estimated Financial Scope	NIS 499 Million
Completion Rate	32%
Estimated Completion Date	Q4, 2025



**Gindi Towers** Tel Aviv - Tower 3

Estimated Financial Scope	NIS 480 Million
Completion Rate	89%
Estimated Completion Date	Q4, 2023



Aura Ramat Ha'Sharon - Phase B Estimated NIS 446 **Financial Scope** Million

Completion Rate	0%
stimated Completion Date	Q2, 2026



DUO Semel south \*

Estimated Financial Scope	NIS 444 Million
Completion Rate	2%
Estimated Completion Date	Q2, 2027

\* Share of the Company



#### Residential Development & Construction

### **Projects under construction**

Name of the Project	Location	Share of the Company	No. of Residential Units (Total)	No. of Free Market Residential Units	Estimated Completion Date
Narkisim	<b>Rishon Lezion</b>	50%	554	160	2023
Savyonei Ir Hayayin	Ashkelon	100%	423	127	2023
Unique Urban	Be'er Ya'acov	50%	98	20	2023
Timisoara – bloc I	Romania	100%	116	116	2023
Timisoara – bloc H	Romania	100%	116	116	2024

### **Finished** projects

Name of	Location	Share of	No. of Units
the Project		the Company	in stock
Unique Top	<b>Rishon Lezion</b>	50%	11





#### Residential Development & Construction

#### Prominent Projects





#### **DENYA LAKE**

Plot of land at Piper neighborhood for building approx. 75 ground houses

- Location: Bucharest
- Project Scope: 77 Plots of land / Ground houses Units
- Land cost: NIS 18 Million
- Under TBA process



#### **DENYA CORBEANCA**

Plot of land at Corbeanca neighborhood at a total size of 223 thousand Sq. for building approx. 350 ground houses

- Location: Bucharest
- Project Scope: 350 Plots of land / Ground houses Units
  Land cost: NIS 14 Million
- Has TBA



#### PRAGA

Saturated construction next to the American School at Pipera neighborhood. Consists out of four phases at a total scope of EUR 100 Millions

- Location: Bucharest
- Project Scope: 900 Residential Units
- Land cost: NIS 25 Million
- Under TBA process



#### **DENYA FOREST - BLOC H**

Building 3 out of 3 with 12 floors and 116 residential units at a sole development of Denya Romania. The construction started during 2022 and will be finalized at Q4.2024

- Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction



#### SWOMIN

Plot of land at Swomin village, southern to Warsaw, for building 148 residential units at two phases

- Location: Warsaw
- Project Scope: 148 Residential Units
- ✤ Land cost: NIS 11 Million
- ✤ Has building permission



#### **DENYA FOREST - BLOC I**

Building 2 out of 3 with 12 floors and 116 residential units at a sole development of Denya Romania. The construction started during 2021 and will be finalized at Q3.2023

- Location: Timisoara
- Project Scope: 116 Residential Units
- Land cost: NIS 3 Million
- Under Construction

#### <u>Developing</u> <u>Strengths</u>

Financing land purchasing out of own capital

> No project debt

Non-disclosure of interest increase

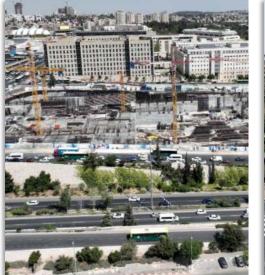


#### Franchising projects



#### An offer has been made to the Tenders





#### **Generi 3** (Government's ministries)

Holdir Francl	ngs at the hiser	100%
Holdir constr	ngs at the ructor	100%
An off	er has been made	11/2022



Light rail

**Light rail** (Jerusalem, Blue Line)

Holdings at the Franchiser	47.5%
Holdings at the constructor	75%
An offer has been made	08/2022

#### At Founding / Operation phase





#### **Fast Lanes**

Holdings at the Franchiser	25%
Holdings at the constructor	50%
Construction starts	11/2022



#### **HaYovel lines**

Efficient holdings at the Franchiser	15%
Holdings at the operator	100%
Franchise expiration	Until 2031

# Thank You



